PMI PMI-002

Certified Associate in Project Management (CAPM) Certification

Version: 5.2

CERTKILL

Topic 1, Exam Set 1 ,

QUESTION NO: 1

A contract cannot contain _____.

A. Illegal activities
B. deadline for the completion of the work
C. Penalties and fines for disclosure of intellectual rights
D. Al1 of the above

Answer: A
Explanation:

A contract cannot contain illegal activities. A contract can contain other options available.

QUESTION NO: 2

Which one of the following comes first in the project plan?

A. Scope Statement
B. Quality Plan
C. WBS
D. Development Plan

Answer: A
Explanation:

Scope statement comes first in the project plan. Scope statement is the written statement of project. It contains: Project objectives, Project justification, Project deliverables

QUESTION NO: 3

You are project manager of a project. During the process of selecting the sellers, you reject one vendor because it doesn't have the manufacturing capability. This is an example of which selection tool?

A. Weighting system

B. Screening system
C. Seller rating system
D. Expert judgment

Answer: B
Explanation:

A screening system rejects sellers that does not meet minimum requirements for the project.

QUESTION NO: 4

_____ provides details about how the project scope may be changed.

A. Control Scope system
B. VeiirV Scope
C. Scope Charter
D. Scope Management plan

Answer: D
Explanation:

The scope management plan provides details about how the project scope may be changed.

QUESTION NO: 5

Which of the following technique to identify the underlying cause of a problem and take steps to prevent further occurrence?

A. Root cause analysis
B. Quality audits
C. Project audits
D. Risk audits

Answer: A
Explanation:

Root cause analysis: A technique to identify the underlying cause of a problem and take steps to prevent further occurrence.

QUESTION NO: 6

Which of the following provides the least accurate in estimating?

A. Rough order of magnitude
B. Budget estimate
C. WBS estimate
D. Definitive estimate

Answer: A
Explanation:

The rough order of magnitude is the least accurate approach, as it may vary from -25 percent to +75 percent.

QUESTION NO: 7

Who has the responsibility for informing the final deliverable to all stakeholders?

A. Project Manager
B. Sponsor
C. Team Lead
D. Management

Answer: A
Explanation:

Project Manager has the responsibility for informing the final deliverable to all stakeholders.

QUESTION NO: 8

What is a corrective action?

A. An action that brings future project events Into alignment with the project plan
B. An action to correct something in the project
C. An action to prevent something in the project
D. Corrective action is not related to project

Answer: A
Explanation:

Correctiveaction: An action that brings future project events into alignment with the project plan

QUESTION NO: 9

Assumptions are factors that, for planning purposes, are considered to be _____.

A. True, real, or certain
B. True, real, or uncertain
C. Real
D. Verbal

Answer: A
Explanation:

PMBOK describes assumptions as "factors that, for planning purposes, are considered to be true, real, or certain."

QUESTION NO: 10

A complete set of indexed project records is called _____.

A. Project archives
B. Index
C. sow
D. Project History

Answer: A
Explanation:

A complete set of indexed project records for archiving by the appropriate parties.

QUESTION NO: 11

You are managing a project that will implement a new Insurance software package. Two project

team members have difficulty working together. They come to you, for help resolving the issues. You immediately set up a meeting that includes the functional manager. After the meeting you and the functional manager discuss the issues and agree on a solution. What type of organizational structure you are working in?

A. Functional
B. Balanced matrix
C. Piojectized
D. Strong Matrix

Answer: B
Explanation:

Balanced matrix: Power is shared between both Functional and Project Manager. In this case you include the functional manager in the meeting therefore it is Balanced matrix organization.

QUESTION NO: 12

You have been with the organization; you constantly hear rumours about a certain CAPM failing to live up to the CAPM Code. What you should do?

A. You can gather as much information as you can before proceeding
B. Confront the person immediately
C. Ignore the rumours
D. ^ass the rumours along

Answer: A
Explanation:

You can gather as much information as you can before proceeding.

QUESTION NO: 13

Who is responsible for issuing the project charter?

A. The project manager
B. The project sponsor
C. The Team lead
D. The nianagement

Answer: B

Explanation:

The project sponsor creates and issues the project charter.

QUESTION NO: 14

In PMBOK, the seller is _____ to the project team.

A. Internal
B. External
C. Outside
D. Assigned

Answer: B

Explanation:

In PMBOK, the seller is External to the project team.

QUESTION NO: 15

Project Quality Management includes:

A. Customer satisfaction
B. Prevention over inspection
C. Continuous improvement
D. Al1 of the above

Answer: D

Explanation:

Project Quality Management includes : Customer satisfaction, Prevention over inspection, Continuous improvement, Management responsibility

QUESTION NO: 16

You are the project manager of the MKTG Project. The project has a budget of $200,000 and is

expected to last 2 years. The project is now 20 percent complete and is on schedule. What is the BAC?

A. $-00,000
B. $200,00
C. $50,000
D. None of the above

Answer: A
Explanation:

The BAC is the budget at completion (Total budgeted cost), which is $200,000.

QUESTION NO: 17

A Risk Register is a part of the _____.

A. Project Scope Statement
B. Project Management plan
C. Project Scheduling plan
D. Project Charter

Answer: B
Explanation:

The Risk Register is detailed part of the project management plan.

QUESTION NO: 18

A Risk Register is a part of the _____.

A. Project Scope Statement
B. Project Management plan
C. Project Scheduling plan
D. Project Charter

Answer: B
Explanation:

The Risk Register is detailed part of the project management plan.

QUESTION NO: 19

Which type of network diagram is also referred to activity-on-arrow (AOA) diagrams?

A. Precedence Diagramming Method (PDM)
B. Gant Cnart Diagram (GCD)
C. Dependency Diagramming Method (DDM)
D. Arrow Diagramming Method (ADM)

Answer: D
Explanation:

The arrow diagramming method (ADM) is also referred to as activity-on-arrow (AOA) diagramming method. Precedence diagramming method (PDM) is also referred to as activity-on-node (AON) diagramming method

QUESTION NO: 20

Create Procurement document is done in _____.

A. Plan Procurements
B. Conduct Procurements
C. Administer Procurements
D. Close Procurements

Answer: A
Explanation:

Create Procurement document is done in Plan Procurements process.

QUESTION NO: 21

Cost benefit analysis, scorecard modelling, payback periods, and internal rate of return are examples of _____.

A. Enterprise benefits measurement methods when selecting a project
B. Integral parts of the SOW

C. Ways to ensure stakeholder commitment
D. Project selection methods

Answer: A
Explanation:

Projects are seeded from the recognition of a regulatory or business need. Cost benefit analysis, scorecard modelling, payback periods, and internal rate of return are examples of benefits measurement methods when selecting a project. Best Option is A.

QUESTION NO: 22

Most change requests are a result of _____.

A. Value added change (enhancements)
B. Schedule constraints
C. Regulatory constraints
D. Improvement to the project scope

Answer: A
Explanation:

Most change requests (CRs) are a result of Value added change (enhancements).

QUESTION NO: 23

Based on the PMBOK, who is ultimately responsible for the project quality?

A. Project team
B. Project manager
C. QA manager
D. Validation engineer

Answer: B
Explanation:

Project manager is ultimately responsible for the project quality.